Taking Transit Oriented Development to the Next Level

December 12, 2008

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The Dukakis Center

The Kitty and Michael Dukakis Center for Urban and Regional Policy, founded in 1999 as the Center for Urban and Regional Policy or CURP, is a "think and do tank" where faculty, staff, and students work in partnership with policymakers, advocacy and community organizations and citizens to address a wide range of urban issues facing cities, towns, and suburbs, particularly those in the Greater Boston region. The Dukakis Center is a program of Northeastern University's innovative School of Social Sciences, Urban Affairs and Public Policy and is directed by the School's dean, Professor Barry Bluestone.

http://www.curp.neu.edu



Three generations of TOD

- First generation: cities and streetcar suburbs
- Second generation: 1990s boom in station area development
- Third generation: building on what we've learned





Report and Recommendations of the

Urban Land Institute Boston District Council

with support from

The Boston Foundation

and from

The Center for Urban and Regional Policy Northeastern University

Stephanie Pollack, CURP Senior Research Associate
May 2006







Summary of Recommendations

Transit Supportive Growth

Station area housing Role of cities and towns Developers and TOD

All
stakeholders
work together on
land use and transit
challenges

A Financially Stable MBTA

Debt Relief
Transit-oriented development
Ridership growth and service quality

Strategic Investment & Expansion

Coordinated transit planning Land use evaluation criteria Financing strategies



Station Area Development in Metropolitan Boston

- Not all development near transit is oriented toward it
 - Transit oriented development
 - Transit adjacent development
- In many projects, transit is treated as an amenity or marketing opportunity

- In the City of Boston development "pipeline"
 - Over 9,000 housing units
 - More than 23 million square feet of mixed-use development
- In greater Boston excluding the City of Boston (including recently-built projects)
 - Over 15,000 housing units
 - More than 12 million square feet of mixed-use development



Transit as Market Opportunity

The Residences at Munroe Place

Munroe Place... City life as you like it with no city limits.



Take the "T" to the perfect stop for your active lifestyle... Munroe Place in Quincy. From the minute you arrive, the quality of your living experience here is given top priority. Spacious floor plans and thoughtful amenities place an emphasis on your comfort, privacy and satisfaction. At Munroe Place, you're well-connected. Step out of your apartment and the Red Line is waiting. It's just 22 minutes to Boston. no honking, no traffic, no parking hassles. It's an easy hop from your garage to Routes 1, 3, 128, and 93. Or stay local and you're just a stroll from downtown historic Quincy Center and its bevy of restaurants, entertainment, shopping and services.



Transit as Market Opportunity

Wellington Place... a perfect spot between city and suburb.



Take the "T" to the perfect stop for your active lifestyle...the luxury apartments at Wellington Place in Medford. From the minute you arrive, the quality of your living experience here is given top priority. Spacious floor plans and thoughtful amenities place an emphasis on your comfort, privacy and satisfaction. At Wellington Place, you're well-connected. Hop on the Orange Line (Wellington Station) and it's just minutes to Boston... no honking, no traffic, no parking hassles. It's a short drive to Logan Airport, Routes 93 or 128. Locally enjoy a wealth of restaurants, entertainment, shopping and services and take advantage of nearby Tufts University, Cambridge and Somerville.

Transit as Market Opportunity



Station Area Development: City of Boston





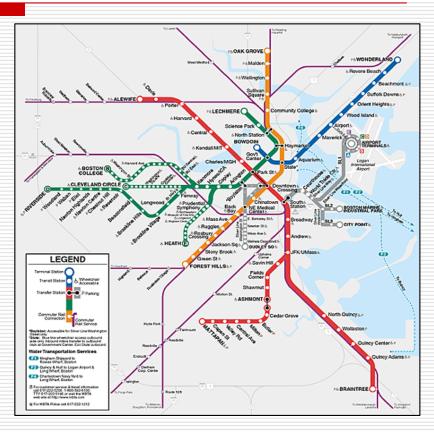


Station Area Development: City of Boston









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Station Area Development: Boston's Inner Ring Cities

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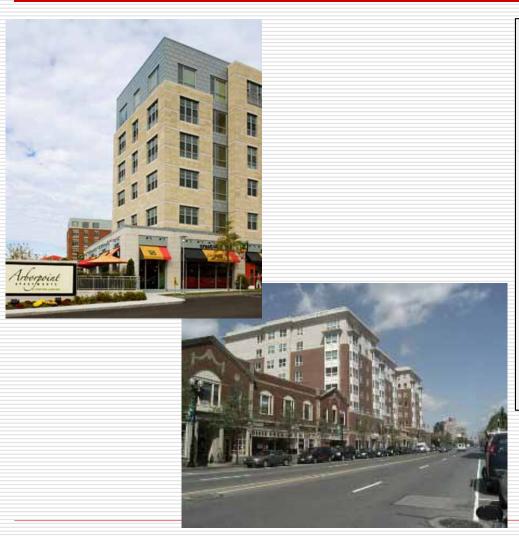






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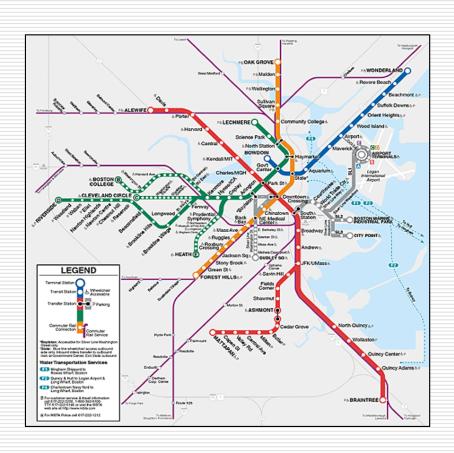
Station Area Development: Boston's Inner Ring Cities







Station Area Development: Near Suburbs of Boston







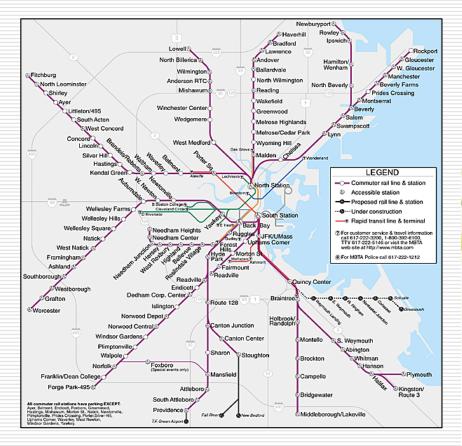
Station Area Development: Near Suburbs of Boston







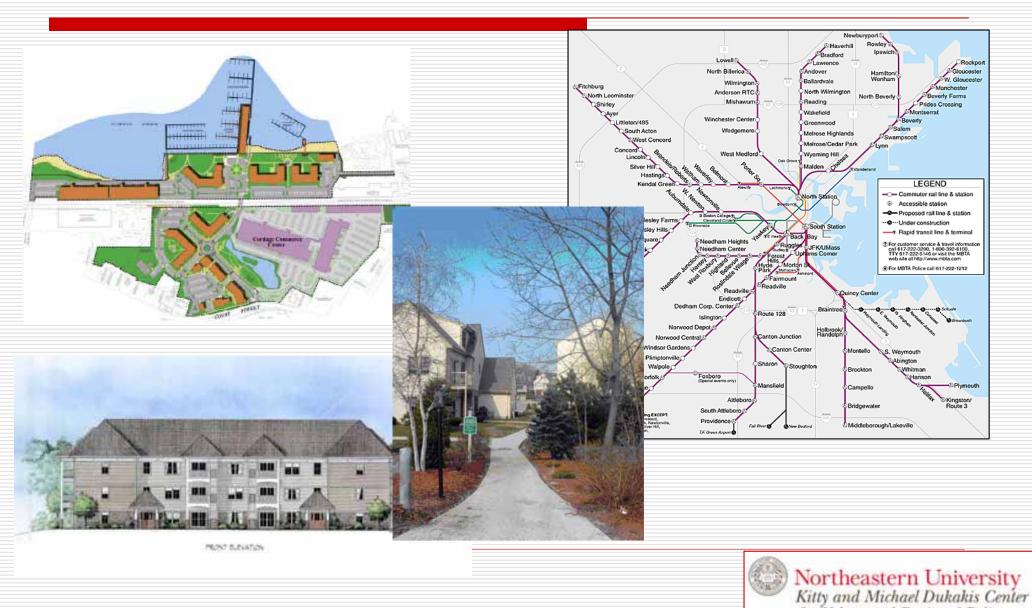
Station Area Development: More Distant Suburbs





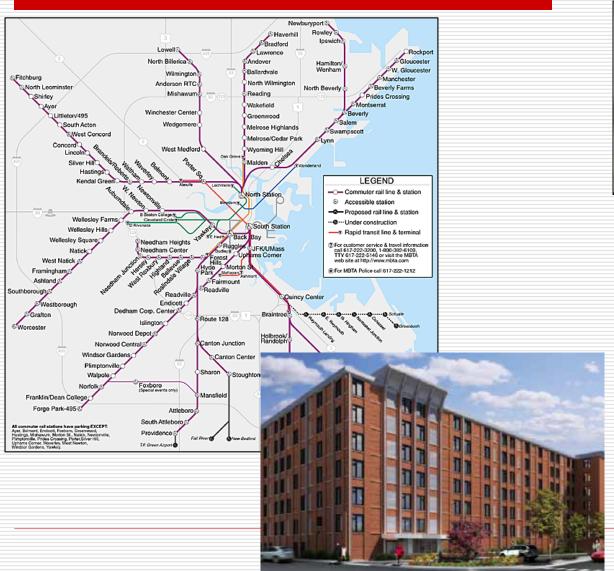


Station Area Development: More Distant Suburbs



for Urban and Regional Policy

Station Area Development: "Gateway" or Older Industrial Cities





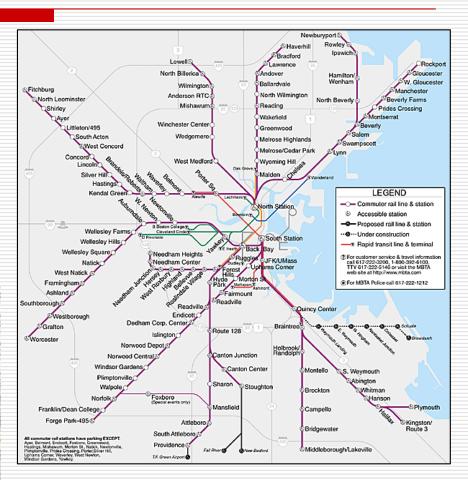




Station Area Development: "Gateway" or Older Industrial Cities

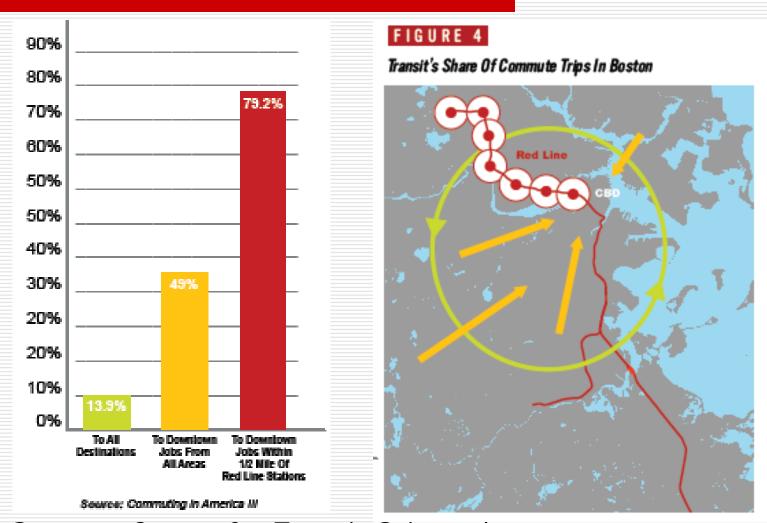








As a result of decades of 1st and 2d generation TOD, Metropolitan Boston is transit-oriented



Source, Center for Transit Oriented Development



How can we improve the third generation of TOD in Massachusetts?

- Plan entire station areas
- Ensure that all TOD is pedestrian friendly
 - Provide pedestrian infrastructure
 - Ensure a mix of uses near stations
- Keep jobs near stations
- Stabilize the MBTA's finances

The MBTA has

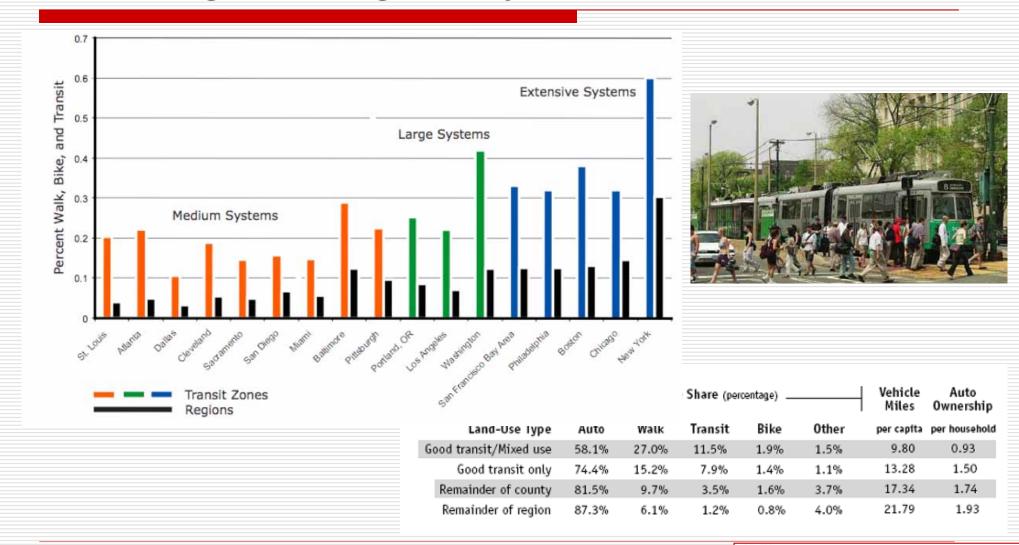
- 123 commuter rail stations
- 51 rapid transit stations
- 74 light rail stations
- 22 Bus Rapid Transit stations



Planning Station Areas

- Good planning requires collaboration by the transit agency, the city/town government and the developer
- Many stakeholders must be involved, but without creating gridlock
- Planning is often driven by specific projects, rather than a broader vision for the entire "station area"

Pedestrian friendliness: TOD reduces trips by increasing walking, not just transit use





Pedestrian friendliness: Mixed use is important

Table 17-7 Office and Residential Site Mode Shares in the Vicinity of Washington Metrorail Stations by Concentric Area Type

Survey Coverage		Mode Share (Percent)				
	Metropolitan Area Location	Metrorail	Bus and CRR	Auto	Walk and Other	
Commute trips to selected office workplace sites	Washington CBD	63%	12%	21%	5%	
	Inside the Beltway	21	9	66	6	
	Outside the Beltway	8	3	89	0	
All trips by resi- dents of selected residential sites	Washington CBD	50%	6%	18%	26%	
	Inside the Beltway	43	6	39	14	
	Outside the Beltway	31	1	62	6	

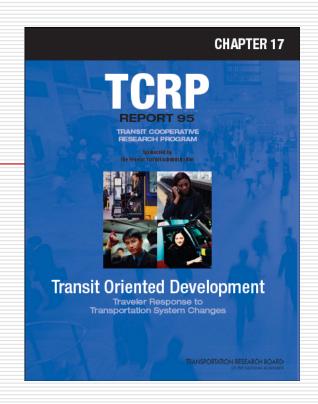


Table 17-13 Office Site Mode Shares in the Vicinity of Washington Metrorail Stations for Various Trip Categories

Survey Population	Trip Category or Purpose	Mode Share (Percent)				
		Metrorail	Bus and CRR	Auto	Walk and Other	
Workers	Commute trip	25%	9%	62%	6%	
Workers	Midday trips	25	3	43	28	
Visitors	All office visits	16	7 [sic]	60	22	
Midday trips	Work related	33%	3%	55%	9%	
by workers	Personal business	20	3	49	28	
	Meal or snacks	16	3	29	53	
	Shopping	21	5	54	20	
	Education	36	9	52	3	
	Recreation	26	0	44	30	
	Other	21	2	63	15	



Mixing uses

- Goal should be to have a mix of uses in each "station area" or "transit zone"
 - Not necessarily in each individual project
- In transit zones, TOD should add whatever is currently missing
 - Affordable housing in exclusive areas
 - Market rate housing in neighborhoods that have little or none
 - Jobs in exclusively residential areas
 - Homes in industrial/commercial areas
 - Shopping where little is available



Keeping jobs near stations



TRANSIT + EMPLOYMENT

Increasing Transit's Share Of The Commute Trip



Reconnecting America and the Center for Transit-Oriented Development

Jobs are a key part of the TOD equation

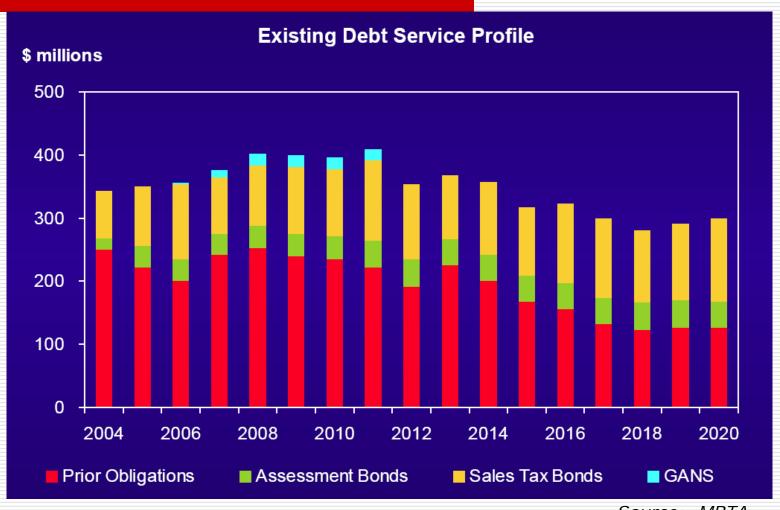
- People living near transit are five to six times more likely to commute to work by transit than those living elsewhere
- But likelihood of transit commuting depends in part on where the job is located: transit has a much higher share of trips to workplaces in central business districts than in suburbs (even suburbs served by transit)

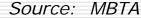
FIGURE 9 Top Indu	stries By Empl	oyee Transit Ric	dership - San Fra	ancisco Bay Area			
Employment Sectors	Total Employees Using Fixed Guideway Transit	Total Employees Recorded in Industry	Share Fixed Guideway Employees per industry	Share of All Fixed Guideway Employees			
Professional, Scientific, and Technical Services	25,604	з68,880	6.90%	20.10%			
Securities, Commodities Contracts, and other Financial Activities and Related Activities	7,081	48,909	14.50%	5.60%			
Monetary Authorities Central Bank	6,952	51,383	13.50%	5.40%			
Insurance Carriers and Related Activities	5,096	53,682	9.50%	4.00%			
Information Services and Data Processing Services	3,998	56,417	7.10%	3.10%			
Publishing Industries	2,574	33,333	7.70%	2.40%			
Accommodation	2,903	38,063	7.60%	2.30%			
Executive, Legislative, and other Governmental Support	2,877	34,038	8.50%	2.30%			
Utilities	1,864	19,653	9.50%	1.50%			
Credit Intermediation and Related Services	1,763	30,565	5.80%	1.40%			
Clothing and Clothing Accessories Stores	1,705	29,961	5.70%	1.30%			
	Source: 2000 Census, Strategic Economics						

This chart shows the number and percentage of workers in each employment sector that use fixed-guideway transit. The U.S. economy appears to be transitioning away from manufacturing jobs and toward more transitsupportive jobs, such as those in the business sector.



Stabilizing the MBTA's finances: Reducing the T's debt burden







Remember, there's no TOD without the T

"Despite good intentions and hard work by both the Executive Office of Transportation and the MBTA, however, it has become clear that the MBTA—as currently structured and funded—cannot support the region's current or future transit and development needs."

